### KARACHI MOBILITY PROJECT BRT YELLOW LINE CORRIDOR

**Gender Action Plan** 

Nov 2021



SINDH MASS TRANSIT AUTHORITY

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# Acronyms

BRT	Bus Rapid Transit
CCTV	Closed Circuit Television
CPLC	Citizen Police Liaison Committee
CSOs	Civil Society Organizations
FDGs	Focus Group Discussion
GBV	Gender Based Violence
GRM	Grievance Redress Mechanism
IA	Implementing Agency
M&E	Monitoring and Evaluation
MoU	Memorandum of Understanding
NGO	Non-Governmental Organization
PEA	Passenger Emergency Alarm
PWD	Public Works Department
SCSW	Sindh Commission on the status of Women
SEA	Sexual Exploitation and Abuse
SH	Sexual Harassment

- SIA Social Impact analysis
- SMTA Sindh Mass Transit Authority
- WDD Women Development Department

#### **GBV/Gender Action Plan**

The rationale behind Karachi Mobility Project Bus Rapid Transit (BRT) is to create more compliant and improved mobility environment for women in terms of accessibility to jobs and services. The objective of this Gender Action Plan for the Karachi Mobility Project is to address the following aspects: i) gender-based violence stemming from labor influx ii) women's mobility and iii) women's employment.

Why Incorporate Gender

A well-informed gender integration plan can add to a project's positive impact for women and men. In addition to promoting equality for all people, the integration of gender is required by World Bank. The World Bank has developed this Good Practice Note (GPN)<sup>1</sup> to assist Task Teams in identifying risks of SEA/SH – as opposed to all forms of GBV that can emerge in IPF involving major civil works contracts – and to advise Borrowers on how to best manage such risks. The GPN is structured around three key steps that cover project preparation and implementation

- First, identify and assess the risks of SEA/SH, including social and capacity assessments. Ideally, this is done during project preparation, with the understanding that SEA/SH risk assessment is a continuous process and should take place throughout the project life cycle as SEA/SH can occur at any moment.
- Second, address the risks by identifying and implementing appropriate SEA/SH risk mitigation and monitoring measures.
- Third, respond to any reported GBV allegations, whether related to the project or not. Projects should include effective monitoring and evaluation (M&E) mechanisms, which meet the World Bank's requirements on SEA/SH and allow for reporting on allegations that are project-related and for monitoring case follow-up.

This Gender Action Plan (GAP) forms the basis for operationalizing the results and recommendations of the gender analysis. The GAP defines and discusses the activities under various phases of the project and is based on the findings of social impact assessment, other

relevant research undertaken in Karachi as well as good industry practice. The subsequent sections outline the aspects mentioned above in detail.

# 1. Mitigating Risks of GBV (labor stemming from the influx)

Research from around the globe indicates that large construction projects, which involve the influx of male workers close to residential areas, can expose women and girls (transgender and young boys) to risks of sexual violence and abuse. Therefore, it is imperative that certain mitigation strategies be in place before the onset of infrastructure construction, although the following suggestions need a follow-up to materialize.

- Formation of Gender Action Committee with a concise term of reference involving relevant stakeholders such as the WDD, CSW, gender experts, relevant people from the Sindh Mass Transit Authority (SMTA) human rights activists, Women Police Department of Urban and Infrastructure Engineering (the latter to help create employment opportunities for newly graduates). It is recommended that this group be led by the Gender Specialist of the SMTA's Project Team, who is currently being recruited, unless SMTA decides otherwise in consultation with the committee members. The functions of the Committee will be determined by the SMTA. The Committee will serve as a sounding board for all key gender matters that the Project will commit to:
- Make existing helplines more active in order to have readiness for GBV service provision. The Madadgar and CPLC helplines offer some potential that can be tapped into for this project. Especially during the construction phase, these helplines could be strengthened with some support from the Project funds (if need be) to hire more professionals for the call centers who can provide support around the clock with strong referral mechanisms.
- Regularly monitor the GBV service providers to check their capacity and coverage as some of them might weaken or disappear over time.
- Make certain the availability of a GBV-sensitive GRM with multiple channels to initiate a complaint. It should have specific procedures for GBV including confidential reporting with safe and ethical documenting of GBV cases.
- Incorporate requirements in the Bidding Documents for the contractors to adopt the Code of Conduct that defines obligations of all their staff regarding policies related to GBV, SEA and workplace harassment, and to have it signed by all their staff, as defined in the Standard Procurement Documents.
- Undertake project stakeholder consultations continuously throughout the project implementation to inform those affected by the project of GBV risks and project activities and to get their feedback on project safeguard issues. The regularity of consultations to be determined in consultation with SMTA.
- Ensure safety around the project sites prior to civil works commencing: i) have separate, safe and easily accessible facilities for women and men working on the site ii) visibly display signs around the project site that signal to workers and the community that the

project site is an area where GBV is prohibited. iii) as appropriate, public spaces around the project grounds should be well-lit.

### 2. Enhancing Women's Mobility

In Karachi, sexual harassment is a high risk for women, especially young women and girls, who use public transport. The Yellow Line BRT will incorporate features designed to reduce and mitigate the risk of sexual harassment and to encourage use of the BRT by women and minority groups to increase women ridership.

- Consider a separate section in the Yellow Line for women passengers as recommended by women participants in the FGDs. Women called for the bus to have a 50/50 partition. The SMTA staff suggested that in order to make maximum use of space, this partition could be collapsible or removable to cater to the influx of passengers. It was also recommended by some people that there should be separate (additional) buses running for women during the peak hours in the morning and evening. This recommendation requires further discussion. Any concessions made for women that are 'quick win' approaches involving gender segregation should be paired up with long-term solutions aimed at changing norms around acceptability of harassing women on public transport.
- Consider allocating seats for the elderly and disabled people. This is something that needs a bit more investigation as the SMTA staff felt that if seats are reserved for the disabled, this can be misused by people who are able-bodied, they suggested having 'disabled' included in the CNIC card (identity card) could be one way to ward this misuse. It is recommended that at least 3 seats for the disabled be allocated in each bus.
- Use the buses to educate the passengers on changing toxic masculine behavior and stopping violence against women and transgender persons. For instance, if TV screens are installed in the metro bus (and stations while waiting), there could be infomercials and short videos that educate people on GBV. Other strategies could involve putting such messages on the bus fare tickets and having big GBV related educational posters displayed at the bus stations as well as inside the buses.
- Hire women drivers and staff at the bus stations to ward off incidents of violence. In order to protect women drivers (as well as men), there could be a safety partition between them and the passengers.
- Train all bus drivers and staff of the BRT line to be more gender sensitive. There could be a bonus or incentive attached to completing such a training or it could be made mandatory as part of their job. All security staff hired by the bus service should be trained as well. Their training could include non-confrontational strategies to intervene when incident happens with quick referrals.

- Display helpline numbers at all the bus stations and inside the buses and install emergency phones that function without dialing to register quick complaints. Make complaint cells or boxes available in the bus stations.
- Install security cameras/Passenger Emergency Alarms (PEAs) so that passengers can communicate directly with the operator through PEAs if there are any problems. Assign women guards and staff at all important stops across the network.
- Improve transit facilities: This means ensuring that there are feeder/transit buses or shuttles that can go inside the crowded settlements and bring women to the main line in the yellow corridor. It is usually the 'last mile' (walking from the bus stop to their destination), or the 'first mile' (walking from the home to the bus stop) where harassment and violence occurs. Therefore, it is important to conduct a survey of which routes to have the transit facilities on for women to make it easily and hassle free to the main bus line.

## 3. Enhancing Women's Employment

Lack of gender-sensitive transport infrastructure and services and lack of women in the sector often reinforce each other. Share of women in the sector as drivers, engineers or leaders remains low. As a result, transport services remain heavily male-dominated, which contributes to women's voices as transport users not being heard, with often little incentives for transport services to respond to particular needs of women service users. A focus on women's employment in the sector can help SMTA project a more progressive image that is more representative of its customer base, which may affect riders' perceptions of transport safety and actual incidence of sexual harassment in public transport as more and more women will start taking up public-facing roles in the sector.

- SMTA will ensure that women will be provided employment and business opportunities during construction and operation phases and there will be no differential payment between men and women for work of equal value.
- BRT security staff will be comprised off both men and women and they will be trained to protect women, children, and other vulnerable groups, such as transgender, from harassment. The Project Team will develop an Anti-harassment Policy for the Project.
- SMTA will provide job opportunities to women particularly during the operation phase matching their skill set or provide additional training in the required areas of expertise. Efforts will be made to recruit women at all skill levels.
- SMTA will establish/strengthen links with higher education institution/s, e.g. Department of Urban and Infrastructure Engineering to create a school to employment transition link for graduates especially for women.

• SMTA will monitor the Project effects on women during each implementation and operation through relevant sex-disaggregated data collected pursuant to the monitoring and evaluation system referred in the M&E Section.

#### 4. Gender Action Plan

Below is the gender action plan for with respect to project components. As the programme outcome is implemented, additional revisions may be required for the programme-level gender action plan, which will be submitted along with each of the project phase.

## **GENDER ACTION PLAN:**

		GENDER ACTION H	PLAN		
Project Component	Objective	Project Results Framework Indicator	Actions required /activities	Responsibility	Time Frame (start and end date)
1. Mitigating Risks of GBV					
1.1. Form a Gender Action Committee with a concise term of reference	This Committee will serve as a sounding board for all key gender matters that the Project will commit	Establish a committee while involving relevant stakeholders such as the WDD, CSW, gender experts, relevant people from the Sindh Mass Transit Authority (SMTA) human rights activists, Women Police, Department of Urban and Infrastructure Engineering (the latter to help create employment opportunities for newly graduates)	ToR's for the Committee have been developed.	Gender Specialist SMTA	During project design and before construction
1.2. Make existing helplines more active	to have readiness for GBV service provision	The Madadgar 15 and CPLC helplines offer some potential that can be tapped into for this project. Disseminate information across all buses on helplines operated by Women Development Department, Provincial Commission on the Status of Women and NGOs (Madadgar 15 etc.) to report cases of GBV including sexual harassment.	These helplines could be strengthened with some support from the Project through trainings of the existing staff (who can provide support around the clock) with strong referral mechanisms	Gender Specialist, SMTA, Social Development Specialist Consultant, GBV Trainer	Throughout construction and Operation phase

1.3. Regularly	to check their	For instance, some of them might	Bi-Monthly visits of	Gender	from
monitor the GBV	capacity and	weaken or disappear over time.	GBV service	Specialist	construction
service providers	coverage		provider office	SMTA, Social	till end of
				Development	project
				Specialist	
				Consultant	
1.4. Make certain	for proper	with multiple channels to initiate a	GBV-Sensitive GRM	Gender	throughout
the availability of a	handling of	complaint. The designed GRM	is being developed	Specialist and	construction
<b>GBV</b> -sensitive	GBV	have specific procedures for GBV		Social	
GRM	allegations	including confidential reporting		development	
	including	with safe and ethical documenting		Specialist	
	assessment	of GBV cases.		SMTA, Social	
	of the nature			Development	
	of the			Specialist,	
	complaint			Communication	
	_			Specialist,	
				SMTA	
1.5. Incorporate	To adopt the	have it signed by all their staff, as	This will be part of	Design	Before
requirements in the	Code of	defined in the Standard	biding documents	Consultant,	construction
Bidding	Conduct that	Procurement Documents.	and will be ensured	Procurement	work
Documents for the	defines		during procurement	Specialist and	
contractors	obligations			Gender	
	of all their			Specialist	
	staff			SMTA	
	regarding				
	policies				
	related to				
	GBV, SEA				
	and				
	workplace				
	harassment,				

1.6. Undertake project stakeholder consultations	to share key information about the project with PAPs	To inform those affected by the project of GBV risks and project activities and to get their feedback on project safeguard issues.	These consultations will be done on need basis	Gender Specialist, Social Development Specialist, SMTA and Social development Specialist, Consultant	from project designing phase till end of project
1.7. Ensure safety around the project sites	to reduce the risks of GBV and SEA	prior to civil works commencing it is imperative to : i) have separate, safe and easily accessible facilities for women and men working on the site ii) visibly display signs around the project site that signal to workers and the community that the project site is an area where GBV is prohibited. iii) as appropriate, public spaces around the project grounds should be well- lit.	Consultations will take place with the contractor to comply with the mentioned requirements	Gender Specialist SMTA, Social Development Specialist Consultant	Before construction phase
1.8. Conduct training for GAP implementation and gender policy for PMT staff and other stakeholders	to raise awareness regarding GBV and SEA	To aware and sensitize them the objective of GAP implementation	Training will be provided to all staff (men and women). At least 2 trainings shall be held on gender and social inclusion for staff of implementing agency of Karachi Mobility Project to ensure that the project is	Gender Specialist SMTA, GBV Trainer	Before design and construction phase

2. Enhancing women's mobility			implemented in a social and gender- responsive manner		
2.1. Consider a separate section (properly divided) in the Yellow Line for women	to have easy access to BRT services for women	All buses have clearly demarcated sections for women, children, elderly, and transgender enforced by the bus staff. Maximum security for women to ensure they are not discouraged from using busses.	This will be ensured through consultation with design consultant during designing and contractor in operation phase	Social Development Specialist of Consultant, Gender Specialist SMTA	from designing till operation
2.2. Consider allocating seats for the elderly and disabled people	to reserve seats for disabled and elders	It is recommended that at least 3 seats for the disabled and elders to be allocated in each bus	consultation and recommendation during design and operation phase will be taken place with the consultant/contractor	Social Development Specialist of Consultant, Gender Specialist SMTA	from designing till operation

2.3. Construct BRT	to ensure all	BRT stations include platform level	Consultations will be	Consultant's	from design
corridors and	<b>BRT</b> stations	boarding and safety design features	done with the	engineering	till operation
stations according	are socially	for women, children, elderly people	engineering team,	team, SMTA	phase
to the design	and gender-	with disability. Approaches to each	contractor to take	Engineers,	-
following	inclusive.	BRT station include lighted non-	suggestions into	Gender	
international	Also, to	motorized transport lanes, with	considerations during	Specialist	
quality standards.	address	accessible bike parks, and	design phase and	SMTA,	
Moreover,	incidents of	sidewalks with accessibility ramps.	before civil work.	Communication	
construct bike lanes	harassment	Each BRT station is adequately	Information will be	Specialist,	
and walkways	of women,	lighted and has (i) separate	disseminated at the	Social	
approaching all	children,	restrooms for men and women, (ii)	project site	development	
BRT stations to	persons with	priority e-ticketing counters for the		Consultant	
ensure convenient	disability,	elderly and PWD's, and separate			
and safe access of	transgender	ticketing counters and vending			
all kinds of	and other	machines for women, (iii) CCTV			
passengers,	crimes	facilities, (iv) instruction boards			
especially women,		with helpline numbers and color-			
children and		coded directional signs, in local			
elderly. Install		languages strategically placed (v)			
security cameras		visible reporting desks to address			
and Passenger		incidents of harassment of women,			
<b>Emergency Alarms</b>		children, boys and girls, and other			
(PEAs) in the buses		crimes and (vi) Anti-Harassment			
and Develop an		and Anti GBV messages will also			
app to report cases		be placed. Buses should also have			
of sexual		(i) CCTV facilities (ii) helpline			
harassment on		numbers in local languages			
buses		strategically placed, and (vi)			
		Passenger emergency alarm may			
		also be used to report harassment.			

2.4. Use the buses	to raise	to educate people on changing	TV screens to be	Communication	throughout
to educate the	awareness	toxic masculine behavior and	installed in the metro	Specialist,	operation
passengers	regarding GBV and SEA	stopping violence against women and transgender persons	bus (and stations while waiting), there could be infomercials and short videos that educate people on GBV. Other strategies could involve putting such messages on the bus fare tickets and having GBV related educational posters displayed at the bus stations as well as inside the buses.	Gender Specialist, SMTA and Social Development Specialist of Consultant	operation
2.5. Hire women drivers and staff at the bus stations	to ward off incidents of violence	The operator that will be selected for the operation and maintenance of the BRT system will ensure to include 20% women in the overall staffing plan (security staff drivers, other staff etc). In order to protect the women drivers (as well as the men ), there could be a safety partition between them and the passengers.	Recommendations will be given for hiring of women staff members while transition from construction to operation phase. Moreover, training will be provided to drivers and staff as needed	Gender Specialist, Project Director SMTA and Social Development Specialist of Consultant, GBV Trainer	before operation phase till end

2.6. Train all bus drivers and staff of the BRT line e.g. ticket staff, guards, etc.	for timely and also effective handling of sexual harassment and other crimes that threaten the safety of passengers	All staff (men and women) with direct client interaction will be trained on the timely and effective handling of cases of harassment and other security threats.	At least 2 annual refresher trainings should be conducted for all staff with direct client orientation	GBV Trainer/ Consultant, Social Development Specialist Consultant, Gender Specialist	during operation
<ul> <li>2.7. Conduct media campaign to raise awareness among BRT staff, passengers on GBV including sexual harassment.</li> <li>Display helpline numbers at all the bus stations</li> </ul>	Conduct media (social media, radio) campaign to raise awareness among BRT staff, passengers on GBV including sexual harassment	Multi-media information campaign will be run through social media, Radio and on project site demonstrating ease of access, safety, comfort, and other advantages of the BRT system.	Content that will run on social media and display on BRT stations and on project site during construction will be developed	World Bank Gender and Social Team, Gender Specialist and Communication Specialist SMTA, Social Development Specialist Consultant, GBV Trainer	during construction and operation till the project lasts
2.8. Disseminate GBV service providers contact information	to raise awareness regarding GBV and SEA	To inform the women, children and transgender who are at risk on how to get in touch to the relevant person or contact through awareness campaigns and training	training of the selected community where civil work commence will be conducted whereas, awareness will be given through disseminating of information through	Communication Specialist and Gender Specialist, SMTA, GBV Trainer	from construction till end of project

3. Enhancing women's employment 3.1. SMTA will ensure that women will be provided employment opportunities particularly during the operation phase	to increase women participation in the workforce also, to make BRT service gender- responsive	SMTA will hire 30 percent women in its upcoming recruitment batch, with the aim of reaching 50 percent women in the PMT. Moreover, for the operation and maintenance of the BRT system 25% women will include in the staffing plan.	brochures, signage at the project site and buses This will be kept in upcoming procurement plan and will be implemented accordingly. Separate facilities for women employees at all levels will be ensured (Provision of women friendly amenities such as separate toilets, safe transport options, day care center) which may also help increase the recruitment of women.	Project Director SMTA, Gender Specialist SMTA, Procurement Specialist	before operation commence
3.2. Project will support women to start their businesses along the corridor	to provide employment opportunity to women	Focus on women's employment in the sector can help portraying a progressive image that is more representative of their customer base and may affect riders' perceptions	Encourage women to start small business e.g.; TUC shop, Kiosk (jewelry, newspaper, mobile accessory and recharge, toys etc.) along the corridor. This could be supported through	Gender Specialist SMTA, Social Development Specialist Consultant, Gender and Social Team World Bank	throughout operation phase

linkages with existing
networks of women
entrepreneurs and
collaboration with
Karachi
Neighborhood
Improvement Project
which is making
efforts to support the
livelihoods of women
business owners in
some of its revamped
public
areas. Moreover,
partnering with
intuitions, CSOs and
businesses working
on empowerment of
women/transgender
community especially
in terms of response
to GBV and
employment to
promote inclusive
business models will
also benefit the
project. List of CSOs
is being developed
and will be updated
accordingly

3.3. BRT security staff will be comprised off both men and women.	to protect women, vulnerable groups from harassment	BRT security staff will be trained to protect women, children, and other vulnerable groups such as transgender from harassment in order to ensure safe mobility	Training will be provided to all staff members (men and women). f	GBV Training Consultant, Gender Specialist SMTA, Social Development Specialist Consultant	before operation till end of project
3.4. SMTA will establish/strengthen links with higher education institution/s	to facilitate women graduates to start up their career	Establish links with Department of Urban and Infrastructure Engineering, Transport Development department to create a school to employment transition link for graduates (men and women).	During implementation of civil work it will be ensured in the procurement plan to hire graduates from the relevant institutions with whom links would have been developed	Project Director SMTA, Director Infra, Gender Specialist SMTA	before civil work starts
3.5. SMTA will monitor the Project effects on women during each implementation and operation	to perceive the impact of project on women	Female ridership to increase from 10% baseline) to 30% at the end of project	relevant sex- disaggregated data will be collected pursuant to the monitoring and evaluation system and will be done through yearly rapid ridership survey	Gender Specialist SMTA, Social Development Specialist Consultant	Yearly once operation starts

3.6. Conduct benchmark and post implementation satisfaction surveys with all passengers (men and women), including the elderly, people with disability, and minorities such as transgender.	to assess the progress of project	Compare surveys and identify successes and problems. A large number of male (97%) and female (93%) riders were not satisfied with the existing transport system in terms of availability of service, staff behavior. affordability, safety, seating comfort. 46% women responded that they had faced the harassment during the travel on bus and on bus stops (Baseline 2019 SIA Report)	Following the baseline report of SIA and questionnaire data will be updated for the base line and then will conduct the same survey once operation starts	Gender Specialist SMTA, Social Development Specialist Consultant	Before and after operation
3.7. Conduct impact study of the use of the BRT for women, people with disabilities, elderly and other vulnerable and minority groups	to see the impact of BRT on women, people with disability, elderly and vulnerable	Report on BRT impact on the city of Karachi in general and of women, people with disabilities, elderly and other vulnerable groups and minority.	at least 1 video documentary capturing the pre- and post-BRT experiences and perceptions of equal number of male and female interviewees	Gender Specialist SMTA, Social Development Specialist Consultant	Start and at the end of project once operation starts

### 5. Gender Action Plan: Monitoring, Evaluation and Reporting

A safeguard, gender and M&E specialist who will support the gender specialist, SMTA to fulfil monitoring and evaluation obligations will be embedded by the third party monitoring agent. The gender specialist, SMTA will oversee, guide and coordinate gender-related measures within the programme and ensure the successful implementation of the GAP. Moreover, gender specialist will be responsible for monitoring, evaluation and reporting for the GAP.

With a focus on gender, their responsibilities will include (among others):

- Liaison with all program stakeholders
- Responsibility for overseeing program communication and stakeholder engagement on topics related to gender
- Revision of program documents/ publications/ guidelines/ policies to ensure effective gender-mainstreaming, and that information is gender-sensitive
- Identification of local and provincial communities and women's groups for collaboration on community outreach, information dissemination and other program activities
- Dissemination of information about the grievance mechanism to program partners, local communities among others
- Overseeing (implementing, monitoring and reporting) the gender action plan
- Monitoring program progress, including in achieving the gender action plan targets and ensuring adaptive management (as needed)

#### Annexure 1

ToRs of Gender Committee:

- The Gender Committee will meet every month.
- The Gender Committee may request the project technical staff and officers working at head office, field level, and facility level to attend the meetings and provide information.
- The Gender Committee will monitor GAP activities; discuss problems concerned with gender mainstreaming.
- The Gender Committee will deal GBV/SEA issues (if any) in legal and neutral way.
- The Gender Committee will ensure that objective and fair decisions are taken and agreements made in the best interest of the project.

#### Annexure 2

Fresh Consultations:

Date	Organization	Person Consulted		Discussion
Sept 21,	Sindh Commission	Ms. Nuzhat Shirin,	٠	This is the second consultation
2021	on the status of	Chairperson		with Ms. Nuzhat in line with the
	Women (SCSW)			interest of SCSW in KMP in SIA.
			٠	The scope of work of SCSW is
				law and policy making.
			٠	They have developed manuals for
				police on GBV laws in Urdu and
				Sindhi.
			٠	SCSW is currently staffed with 6
				women who are not permanent.
			٠	So far, the department has
				received 119 complaints in 4
				years. They receive complaints
				through telephone, walk-in, post,
				email and refer it to the
				concerned department, since they
				are not authorized to deal with the
				case by themselves. Chairperson

Date	Organization	Person Consulted	Discussion
			<ul> <li>herself is proactive and reaches to the area where incident happens, facilitates the victim in reaching to the police and shelter home and follow up the case as well.</li> <li>The department is currently facing budget issues and wants a donor who could help in establishing 24 hour complaint cell.</li> </ul>
Sept 23, 2021	Women Development Department (WDD)	Mr. Wali Qureshi, Assistant Director	<ul> <li>This is the second meeting with WDD who earlier showed their interest to work in collaboration with KMP in 2019.</li> <li>WDD has a 24 hour helpline number 1094 however; they only receive complaints related to domestic violence, child possession and divorce. They do not take complaints regarding GBV and SEA at public places (specifically in transport).</li> <li>Their complaint staff (consist of 3 women ) is not trained enough to receive complaints of harassment.</li> <li>They shift women who come up with their cases to the Safe House which works under Deputy Commissioner, these women can stay there for maximum 72 hours. Mr. Wali also said that Safe House is also under staffed.</li> <li>They referred us to Ombudsman for protection against harassment of women at workplace.</li> </ul>
Sept 23, 2021	Madadgar 15	Mr. Abdullah Memon, SSP	<ul> <li>Madadgar 15 has a 24 hour comprehensive complaint cell to respond emergency calls. They receive approx.10, 000 calls daily. The department is equipped with 40 women staff members and 106 police mobiles dedicated for 15.</li> <li>They work with lady police officers and make sure to send</li> </ul>

Date	Organization	Person Consulted	Discussion
			<ul> <li>her to the place where incident happens whenever a complaint comes up where woman is involved</li> <li>They have Google Mapping service to trace the exact location. Moreover, they locate their mobiles through GIS that how many are available at the time of complaint.</li> <li>They also have emergency app service which could be used with a single button press to report any incident.</li> <li>They have data of all the calls received and the number of cases solved.</li> <li>Their response mechanism is first they visit incident on site then move the case to police station. The case is then forwarded to the relevant department for legal assistance and service provision.</li> <li>Their call agents also follow up the complainant whether case has been reported or not after every call.</li> </ul>
Sept 27, 2021	Provincial Ombudsman for Protection Against Harassment of Women at Workplace, Sindh	Ms. Mumtaz, Prosecutor and Mr. Shahid Azam, Assistant Director	<ul> <li>Their scope is limited and receives complaints only from employees (who are at work) both in public and private sectors. They receive complaint through post, email, telephone and walk in.</li> <li>Their mechanism is after receiving complaint they call the complainant to take their statement and send the complaint to judicial wing and then to Ombudsman.</li> <li>They send show cause notice to the accused and ask reply within 7 days, afterwards they make affidavit and submit the case in court. They have small court in</li> </ul>

Date	Organization	Person Consulted	Discussion
Oct 11,	Citizens Police	Mr. Adil Chapra,	<ul> <li>their jurisdiction where Ombudsman listen cases and takes decisions.</li> <li>They do not provide service to access to police and shelter homes.</li> <li>CPLC has 24 hour complaint</li> </ul>
2021	Liaison Committee	Deputy Chief CPLC Sindh and Ms. Naajia Qadir, Associate Member, CPLC- ZRC South	<ul> <li>number 1102</li> <li>They receive 4200 calls daily.</li> <li>They have 8 offices in Karachi 35 call agents are working with a good ratio of women call agents.</li> <li>They have quality management system and after receiving calls they ask the complainant and the opponent to come, take their statements and try to resolve the complaint accordingly.</li> <li>They also facilitate the complainant in reaching the police station and providing legal advice as well. Moreover, facilitation to shelter home is also provided if required.</li> <li>They are happy to sign the MoU to be part of the project.</li> </ul>
Dec 27, 2021	Panah Shelter Home	Zar Bano, Manager	• This is government owned shelter. They deal with the violence cases and provide shelter to affectees for max of three months depends on the nature of case